

**AUDITED FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 DECEMBER 2021**

STATEMENT OF COMPREHENSIVE INCOME	2021 FRW '000	2020 FRW '000
Interest and similar income	28,001,466	23,365,368
Interest and similar expense	(9,457,929)	(8,760,442)
<b>Net interest income</b>	<b>18,543,537</b>	<b>14,604,926</b>
Fees and commission income	4,168,118	4,123,320
Fees and commission expense	(637,089)	(506,829)
Foreign exchange income	2,505,722	1,399,611
Other income	751,751	399,682
<b>Non funded income</b>	<b>6,788,502</b>	<b>5,415,784</b>
<b>Total Operating income</b>	<b>25,332,039</b>	<b>20,020,710</b>
Impairment Charge on financial assets	(588,647)	(1,651,491)
Impairment of Non-current assets held for sale	-	-
<b>Net operating income</b>	<b>24,743,392</b>	<b>18,369,219</b>
Personnel expenses	(6,125,642)	(5,204,560)
Depreciation and amortization	(2,938,320)	(2,129,991)
Other operating expenses	(5,847,722)	(5,301,979)
<b>Total operating expenses</b>	<b>(14,911,684)</b>	<b>(12,636,530)</b>
<b>Profit before tax</b>	<b>9,831,708</b>	<b>5,732,689</b>
Income tax expense	(3,054,566)	(1,685,315)
<b>Profit for the period</b>	<b>6,777,142</b>	<b>4,047,374</b>
Other comprehensive income for the year	-	-
<b>Total comprehensive income for the period</b>	<b>6,777,142</b>	<b>4,047,374</b>
Earnings per share	10.76	6.43
Diluted and basic		

**AUDITED FINANCIAL STATEMENTS AS AT ENDED 31 DECEMBER 2021**

STATEMENT OF FINANCIAL POSITION	2021 FRW '000	2020 FRW '000
<b>ASSETS</b>		
Cash and balances with National Bank of Rwanda	21,440,768	20,360,827
Balances due from other Banks	25,434,869	23,500,016
Held to maturity investments	25,771,664	26,446,593
Loans and advances to customers	168,652,503	150,426,864
Due from related parties	281,426	972,307
Other assets	1,708,621	2,452,101
Deferred tax asset	1,672,841	745,556
Property and equipment	1,628,856	1,935,383
Intangible assets	1,536,237	1,451,107
Right of use Asset	3,113,374	4,402,693
<b>TOTAL ASSETS</b>	<b>251,241,159</b>	<b>232,693,447</b>
<b>LIABILITIES</b>		
Balances due to other Banks	25,034,320	40,259,523
Customer deposits	151,900,251	140,878,850
Long term debt	20,981,521	7,472,617
Balances due to related parties	1,708,974	2,981,538
Tax payable	2,124,782	246,013
Lease liabilities	3,201,383	3,666,478
Other liabilities	3,930,141	1,605,783
<b>TOTAL LIABILITIES</b>	<b>208,881,372</b>	<b>197,110,802</b>
<b>CAPITAL AND RESERVES</b>		
Share capital	20,148,149	20,148,149
Share premium	1,076,185	1,076,185
Retained earnings	20,598,545	13,821,403
Statutory Credit Risk Reserve	536,908	536,908
<b>TOTAL EQUITY</b>	<b>42,359,787</b>	<b>35,582,645</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>251,241,159</b>	<b>232,693,447</b>

**AUDITED FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 DECEMBER 2021**

STATEMENT OF CHANGES IN EQUITY	Share Capital FRW '000	Share Premium FRW '000	Statutory credit Risk Reserve FRW '000	Retained earnings FRW '000	Total FRW '000
<b>Balance at 1 January 2021</b>	20,148,149	1,076,185	536,908	13,821,403	35,582,645
<b>Total comprehensive income for the year</b>					
Profit for the year				6,777,142	6,777,142
Other comprehensive income				-	-
Transfer to Statutory credit Risk Reserve				-	-
<b>Transactions with owners of the bank</b>					
Additional Capital					-
<b>At 31 Dec 2021</b>	<b>20,148,149</b>	<b>1,076,185</b>	<b>536,908</b>	<b>20,598,545</b>	<b>42,359,787</b>
At 1 January 2020	16,329,895	1,076,185	237,283	10,073,654	27,717,017
<b>Total comprehensive income for the year</b>					
Profit for the year				4,047,374	4,047,374
Other comprehensive income				-	-
Transfer to Statutory credit Risk Reserve			299,625	(299,625)	-
Additional Capital	3,818,254				3,818,254
<b>At 31 December 2020</b>	<b>20,148,149</b>	<b>1,076,185</b>	<b>536,908</b>	<b>13,821,403</b>	<b>35,582,645</b>

**AUDITED FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 DECEMBER 2021**

CASHFLOW STATEMENT	2021 FRW '000	2020 FRW '000
<b>Cash flows from operating activities</b>		
Cash flows generated from/(used in) from operations	6,100,834	6,723,453
Tax paid	(2,118,398)	(2,432,784)
<b>Net cash flows generated from/(used in) from operating activities</b>	<b>3,982,436</b>	<b>4,290,669</b>
<b>Cash flows from investing activities</b>		
Purchase of held to maturity investments	(597,564)	(11,500,000)
Sale/maturity of held to maturity investments		417,236
Purchase of property and equipment	(309,797)	(514,853)
Purchase of intangible assets	(578,142)	(99,679)
Right of use acquired	(358,217)	
<b>Net cash flows from/(used in) investing activities</b>	<b>(1,843,720)</b>	<b>(11,697,296)</b>
<b>Cash flows from financing activities:</b>		
Long term debt paid in the year	(1,417,163)	(1,417,163)
Repayment of lease liability	(9195)	(1,547,784)
Proceeds on issuance of share capital		3,818,254
Long term debt received in the year	15,184,282	2,690,000
<b>Net cash flows used in financing activities</b>	<b>13,757,204</b>	<b>3,543,307</b>
Net increase /(decrease)in cash and cash equivalents	18,672,133	(3,863,320)
Cash and cash equivalents at 1 January	8,297,915	12,135,235
<b>Cash and cash equivalents at 31 December</b>	<b>24,167,835</b>	<b>8,271,915</b>

The financial statements were approved and authorized for issue by the Board of Directors on 18 February 2022 and are signed by:

Managing Director

Chairman of the Board

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**AUDITED FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 DECEMBER 2021**
**STATUTORY DISCLOSURES**

	<b>31-Dec-21 FRW '000</b>	<b>31-Dec-20 FRW '000</b>
<b>A ) Capital Strength</b>		
Core Capital (Tier 1)	35,269,577	31,105,357
Supplementary Capital (Tier 2)	2,654,178	2,406,555
Total Capital	37,923,755	33,511,912
Total Risk Weighted Assets	212,334,220	192,524,376
Tier 1 ratio: Core capital/ Total risk weighted assets ratio	16.61%	16.16%
Tier 2 ratio: Total capital/Total risk weighted assets ratio	17.86%	17.41%
<b>B) Credit Risks</b>		
Total gross credit risk exposure without mitigation	172,332,064	154,328,712
Off- balance sheet items	35,504,476	34,394,639
Loans, commitments & off balance sheet	207,826,540	188,723,351
Debt securities	-	-
OTC derivatives	-	-
<b>Regional Distribution of Exposure</b>		
<b>Region</b>	<b>FRW '000</b>	<b>FRW '000</b>
City of Kigali	147,206,653	134,559,402
Northern province	2,773,161	2,512,226
Eastern province	3,028,560	2,642,638
Western province	9,615,927	8,223,506
Southern province	9,707,763	6,390,940
<b>Total</b>	<b>172,332,064</b>	<b>154,328,712</b>
<b>Sector Distribution of Exposure</b>		
Government	-	-
Agriculture & Livestock	1,139,222	2,468,574
Manufacturing	39,346,499	45,634,252
Infrastructure & Construction	66,003,181	58,197,736
services & Commerce	58,514,083	41,170,913
Others	7,329,079	6,857,237
<b>Total</b>	<b>172,332,064</b>	<b>154,328,712</b>
<b>Off- balance sheet items</b>	<b>35,504,476</b>	<b>34,394,639</b>
<b>Non-performing loans indicators</b>		
Gross Non-performing loans (NPL)	3,040,842	7,776,187
NPL ratio	1.76%	5.04%
<b>Insider lending</b>		
Loans to directors, shareholders and subsidiaries	0	0
Loan to employees	5,238,303	3,411,140
<b>Restructured Loans</b>		
No. of Borrowers	21	299
Amount outstanding (Frw '000)	22,412,334	62,925,359
Provision thereon (Frw '000) (regulatory)	314,858	1,314,858
Restructured Loans as % of Gross Loans	13.01%	40.77%
<b>Liquidity</b>		
Liquidity coverage ratio	298%	104%
Net stable funding ratio	118%	105%
<b>Market risk</b>		
Interest rate risk	653,952	330,414
Equity position risk	-	-
Foreign exchange risk	183,111	235,174
	<b>31-Dec-21 FRW '000</b>	<b>31-Dec-20 FRW '000</b>
Credit exposures abroad		
Other assets held abroad	17,225,361	17,225,361
Liabilities to abroad	25,820,432	25,820,432
	<b>31-Dec-21</b>	<b>31-Dec-20</b>
<b>Management and board composition</b>		
Number of Board members	6	7
Number of executive directors	2	2
Number of non-executive directors	4	5
Number of female directors	1	2
Number of male directors	5	4
Number of Executive committee	14	13
Number of females in the Executive committee	3	4
Number of males in the Executive committee	10	9

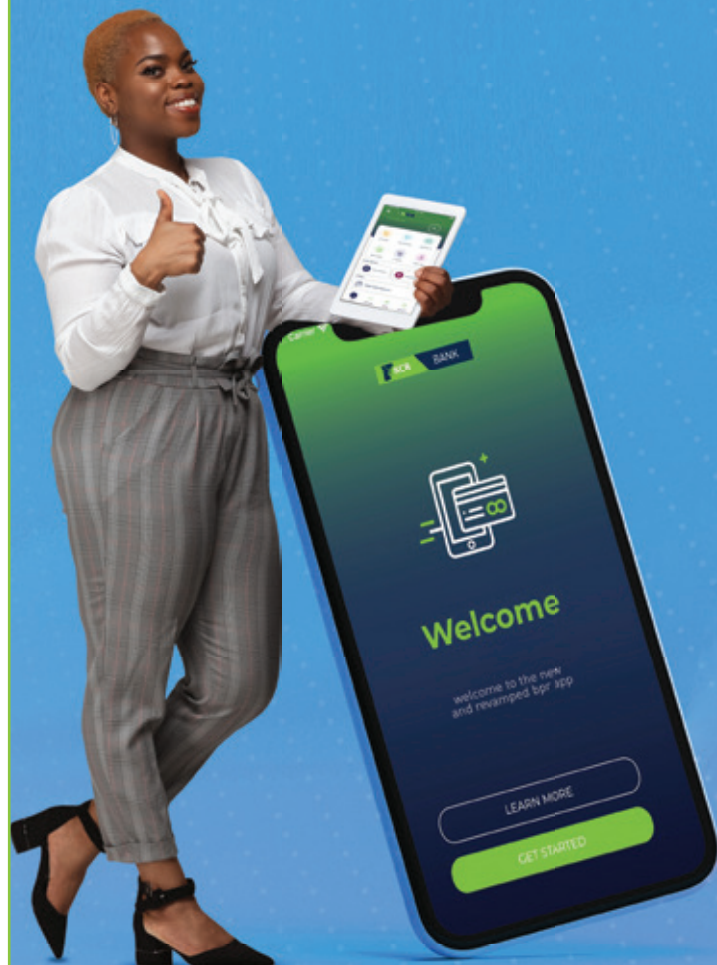
**EXPLANATORY NOTES TO THE FINANCIAL STATEMENTS**

- i. Interest income grew by 19.8% mainly attributed to growth in loans and advances and investment in securities
- ii. Interest expense grew by 7.9% attributable to a growth in customer deposits
- iii. Total non-funded income grew by 26.5% attributable to utilization of digital channels and increase in transaction levels in Treasury and Retail Banking
- iv. Net loans and advances grew by 12.1% supported by new deals booked during the year in line with market opportunities
- v. Customer deposits also grew by 7.8% to support loan book growth.
- vi. The bank managed to source for EUR 15M long term debt from European Investment Bank(EIB) to boost on SME & Gender based lending



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TYPE	NUMBER	FRW '000
Fraudulent Transfers	0	0

**Number and type of frauds and their corresponding amount for the period ended 31 December 2021**